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AKTIVITI 1: KOMPETENSI ATAU INTEGRITI?

JIKA DIBERI PILIHAN UNTUK MEMILIH SEORANG CALON PEMIMPIN, YANG MANA SATU ADALAH KRITERIA UTAMA PEMILIHAN ANDA, KOMPETENSI ATAU INTEGRITI?

## HARMONY IN DIVERSITY

The Role of AKEPT in Fostering Cultural Intelligence for Effective Leadership in Malaysia's Higher Education Institutions

MALAYSIA, a nation celebrated for its cultural tapestry woven from the diverse threads of its people, stands at the forefront of a globalised world.

Nowhere is this harmonious diversity more evident than in the hallowed halls of our higher education institutions, where a multitude of cultures converges in the pursuit of knowledge and enlightenment. Amidst this vibrant mosaic, the role of Cultural Intelligence (CQ) in leadership becomes paramount, and AKEPT (Higher Education Leadership Academy) emerges as a guiding force, orchestrating a symphony of effective leadership that harmonises with its cultural richness

AKEPT, as the vanguard of quality leadership in higher education, recognises the imperative of cultural intelligence in higher education institutions' leadership. The agency plays a pivotal role in guiding and supporting higher education

institutions, ensuring that cultural intelligence is not just an ideal but a fundamental aspect of effective leadership. Cultural awareness, a key component of cultural intelligence, urges leaders to go beyond merely recognition of visible markers of diversity. AKEPT facilitates this process by encouraging institutions to incorporate cultural awareness programs and workshops into their professional development initiatives.

## **Effective Communication: Bridging Linguistic and Cultural Divides**

Effective communication stands as a cornerstone of cultural intelligence, especially in a nation with multiple languages and dialects. AKEPT's leadership initiatives support higher education institutions in fostering effective communication by promoting language inclusivity and encouraging the use of various languages within the academic environment. This effort helps create an atmosphere where

communication is not a barrier but a bridge connecting individuals from diverse linguistic backgrounds. In the recruitment and retention of faculty and students, AKEPT emphasises the importance of cultural intelligence. This deliberate effort aligns with Malaysia's commitment to diversity and enhances the educational experience by exposing students to a mosaic of perspectives, enriching their academic journeys.

Beyond representation, AKEPT recognises that cultural intelligence is essential for fostering innovation and problem-solving. In a world where collaboration knows no borders, the ability to draw upon diverse perspectives becomes a strategic advantage. AKEPT supports institutions in creating an environment where diversity of thought is not only encouraged but embedded in the fabric of academic discourse, preparing students to tackle global challenges with ingenuity.

## The Advocacy of AKEPT for Culturally Intelligent Leadership

To further embed cultural intelligence within the leadership of higher education institutions, AKEPT advocates for the inclusion of cultural intelligence training in leadership development programs. Workshops and seminars that focus on cultural intelligence, facilitated by experts in the field, serve as integral components in building a culturally intelligent leadership cohort. AKEPT's forwardthinking approach ensures that leaders are not only well-versed in their academic domains but also equipped with the cultural intelligence necessary to navigate the complexities of a diverse educational landscape

Thus, the importance of cultural intelligence in leadership within Malaysian higher education institutions cannot be overstated. AKEPT's role as a mediator in disseminating knowledge and promoting best practices is instrumental in shaping the cultural

landscape of these institutions. By championing the integration of cultural intelligence into leadership practices, AKEPT ensures that Malaysia's higher education sector remains to be a beacon of diversity, innovation, and academic excellence.

As we navigate the future, AKEPT's commitment to nurturing culturally intelligent leaders is not just a testament to the agency's vision but also a strategic investment in developing a globally competitive generation of Malaysian professionals. In embracing diversity, AKEPT paves the way for a future where cultural intelligence is more than just a skill, it is a guiding principle for success in higher education leadership. echoing the symphony of Malaysia's harmonious coexistence.

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